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U.S. Department of Justice



Federal Bureau of Prisons.

Washingson PM 20534 February 24, 2011

Bart E. VerHulst, Vice President Federal and Local Customer Relations Corrections Corporation of America 10 Burton Hills Boulevard Nashville, Tennessee 37215

Re: <u>Award Fee Determination</u> Contract J1PCc-008, McRae Correctional Facility Performance Period July 1, 2010 – December 31, 2010

Dear Mr. VerHulst:

As stipulated in the Award Fee Determination Plan within contract J1PCe-008, the contractor has an opportunity to earn an award fee commensurate with the achievement of performance above the acceptable level. The maximum award fee may not exceed five percent of the total payment received for the evaluated period.

I have reviewed the recommendation of the Performance Evaluation Board based upon the performance monitoring information and the self-assessment submitted by Corrections Corporation of America (CCA). After a thorough review of this information, an award fee in the amount of \$779,704.52 (or 73% of the maximum award fee) is hereby authorized for the aforementioned performance period.

McRae Correctional Facility received three deficiencies and no repeat deficiencies during the November 2010 CFM Review. Three Notices of Concern were issued for noncompliance in Correctional Services and in Food Services. On several occasions, there was a lack of communication between Executive staff. Correctional Services Supervisors and Correctional Officers, resulting in instances regarding security breaches and/or reporting inaccuracies. Noteworthy performance includes: implementation of an On-The-Job Case Manager Training Program, Hispanic GED and Horticulture VT program, scoring a 92% on the State Health Inspection, and maintained an average staffing rate of 89.9%.

Responsiveness has improved during this award fee period, including the implementation of six contract modifications and operational changes in response to eight technical direction letters. Your Quality Control Program (QCP) has been effective in decreasing deficiencies 40% from the prior performance period, as well as meeting 100% of both mandatory and non-mandatory standards during American Correctional Association re-accreditation.

You may attach a copy of this correspondence to a separate billing requesting payment of the award fcc. We appreciate the efforts of CCA staff during the performance period. Please let me know if you have questions regarding this award fee determination.

Sincerely,

Matthew D. Nace Fee Determination Official