



## SOUTH BAY CORRECTIONAL FACILITY

*South Bay, Florida*

**Client:** State of Florida - Department of Management Services, Bureau of Private Prison Monitoring.

**Location:** South Bay, Palm Beach County, Florida

**Contract Duration:** February 3, 1997 for three years, with unlimited extensions of two years each. Contract extended to 06/30/04. Additional extension to 06/30/05. Contract extended to 6/30/06, with a revised capacity of 1861 beds.

**Background:** The GEO Group was awarded a contract for the design, finance, acquisition, lease, construction and operations of this 1,318-bed, medium and close custody secure correctional facility for adult male inmates on December 15, 1994. Construction was completed in early 1997. Groundbreaking began on January 30, 1996. Initial inmate intake commenced on February 3, 1997. Overall capacity was increased to 1,436 beds in September 1999. Expiration of the contract with the Florida Department of Children & Families (DCF) reverted to the original 1,318-bed operation. In June 2004, 544 expansion beds were added to the design and became operational in May 2005, bringing the total design capacity to 1,861 beds.



added to the design and became operational in May 2005, bringing the total design capacity to 1,861 beds.

**Scope of Work:** The mission of the facility is to provide a secure, cost-effective environment capable of accommodating minimum, medium, and close custody male inmates. The facility was designed to provide the inmate population a setting that maximizes the opportunity for personal development through access to academic and vocational training, work opportunities, substance abuse programs, counseling, and open communication with qualified staff, while providing humane care and positive treatment. A Prison Industries Program was announced in July 1999. This program involved PRIDE of Florida and employed 30 inmates to refurbish torque converters and package them for shipping. The program operated from July 2001 through January 2006. The facility is currently seeking a replacement program.

In September 1999, The GEO Group entered into an agreement with the Florida Department of Children & Families for the temporary housing of detainees under the "Jimmy Ryce Involuntary Civil Commitment for Sexually Violent Predators." Upon completion of its new facility, the

Department commenced a phase out of the temporary operation and transfer of the detainees. The contract with the agency expired May 2, 2002.

**Facility Description:** Since inception, The GEO Group maintained design and construction oversight of this project to ensure full compliance with all standards and requirements.

South Bay Correctional Facility is a close custody, adult male facility located at the southwest corner of Lake Okeechobee in South Bay, Florida. The facility consists of four double occupancy cellblock housing units that house 250 inmates, two double occupancy cellblock housing units that house 272 inmates, one open-bay dormitory that houses 280 inmates, and a special management unit that houses 72 inmates. The open-bay dormitory building is utilized for a Level III drug treatment program known as the Therapeutic Community (TC). The TC is licensed as a residential Level III Drug Treatment Program by the Florida Department of Children and Families. The facility is strongly program-oriented and has vocational, as well as, academic training. Over 80% of the total population participates in some form of education, substance abuse, or life skills programming. The facility also has several recreation areas, both outside the building and enclosed for management inmates.

The overall design of the facility allows for direct line-of-sight observation further enhanced by a CCTV system. Facility design also allows for cost-effective utilization of security staff and thereby allows for enhanced programmatic activities without significant budgetary implications. A fully-equipped kitchen provides meals for inmates and staff.

**Accreditations:** The facility received accreditation from the **American Correctional Association (ACA)** in August 1998 with a score of 99.8% and was re-accredited in January 2002 with a score of 99.6% and January 2005 with a score of 100%. The facility was accredited by the Southern Association of Colleges and Schools (SACS) in 2002, making it the first correctional facility in Florida to receive this honor. The medical unit received certification from the **National Commission on Correctional Health Care (NCCHC)** in October 1998 and again in September 2001. **South Bay and Moore Haven, both GEO facilities, were the first privatized facilities to receive such accreditation in the State of Florida.**





## SOUTH BAY CORRECTIONAL FACILITY South Bay, Florida

### CORPORATE EXPERIENCE Facility Contract/Operations Information

#### (1) Contract Type

Competitive  Sole Source   
Awarded as a follow-on contract  Yes  No

#### (2) Change Orders/Modifications to Contract

This facility began taking inmates February 3, 1997.

- Addendum #1 (1997) established a per diem payment schedule for the phase-in period based on cumulative total number of inmates received. Established first three years per diem at 90% guarantee and for beds above 90%.
- Addendum #2 (1997) restricts convicted vendors from submitting bids on contracts with public entities.
- Addendum #3 (1998) modified the staffing pattern by replacing a full-time Registered Nurse with both a half-time Registered Nurse and a full-time clerk. Also, two full-time Psychological Specialists and a full-time Psychologist were added.
- Addendum #4 (1999) – (not signed, voided)
- Addendum #5 (1999): The Department of Children and Families (DCF) and the State of Florida Correctional Privatization Commission (Commission) agreed to house up to 152 civilly confined sexually violent predators at the South Bay facility on a short-term basis beginning August 1, 1999. During the period of operation under the DCF, the Commission will not send any Close

Management I inmates to the South Bay facility. The Department of Corrections' inmate beds will be reduced from 1,318 to 1,284, with a 90% minimum guarantee of 1,156, only for the period the DCF agreement is in place, after which the original capacity of 1,318 and 90% will be restored.

- Addendum (September 1, 2000): Change in banks for deposit of funds for the Major Maintenance and Repair Reserve Fund.
- Addendum (December 2000): The dispute mechanism under Florida Administrative Code Chapter 60-4 has been eliminated by the Department of Management Services and replaced by the rules of the Administration Commission at Florida Administrative Code Chapter 28-106.
- Addendum (May 2001):
  - Renews contract for an additional two (2) year term
  - Revises the definition of Contract Monitor
  - Revised monthly deposit amount into the Major Maintenance and Repair Reserve Fund
  - Revised limitations on inpatient hospitalization costs
  - Revises per diem rates and monthly deductions
  - Extends authorization to house Jimmy Ryce Detainees
- Addendum (December 2001): Revises per diem rates and monthly deductions.
- Addendum (June 2002):
  - Revises monthly deposit amount into the Major Maintenance and Repair Reserve Fund
  - Revises limitations on inpatient hospitalization costs
  - Deletes provision to house Jimmy Ryce Detainees
- Addendum (June 2002): Revises per diem rates and monthly deductions
- Addendum (July 2003):
  - Extends contract for one year (through June 30, 2004)
  - Defines routine and necessary repairs as any maintenance or repair which has a cost of \$5,000 or less (per item, per occurrence)
  - Revises responsibility of the Commission and the Department to automatically withdraw 1/12 of \$132,612.50 on the 1<sup>st</sup> day of each month and deposit it into the Grants & Donations Fund under the Department of Management Services for the purpose of maintenance and repair.
  - Revises limitations on inpatient hospitalization costs
  - Revises per diem rates and monthly deductions

- Addendum (June 2004)
  - Extends contract for one year (through June 30, 2005)
  - Authorizes the expansion of 543 beds with a total capacity of 1861
- Addendum (June 2005)
  - Renews contract for an additional one year term (through June 30, 2006)
  - Revises per diem rates and monthly deductions
  - Revises education program participation numbers in Exhibit 1

**NON-CORRECTIONS OPERATIONS AND MANAGEMENT CONTRACT:**

State of Florida Department of Children and Families: Civil Detention of Sexually Violent Predators

This contract provides for the control and care of those individuals placed at the South Bay facility as determined by a probable cause hearing concluding that the individual may be a sexually violent predator.

**(3) Accreditation**

**American Correctional Association (ACA)**

Initial Accreditation	Date:	August 1998	Score:	99.80%
Re-Accreditation	Date:	January 2002	Score:	99.60%
Re-Accreditation	Date:	January 2005	Score:	100%

**National Commission on Correctional Health Care (NCCHC)**

Initial Accreditation	Date:	October 1998	Score:	Pass
Re-Accreditation	Date:	March 2002	Score:	Pass

**Southern Association of Colleges and Schools (SACS)**

Initial Accreditation	Date:	December 2002	Score:	Pass
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**(4) Facility/Institution Biographical Statistics**

Population Capacity: 1862

Population Security Level  
As of 2/14/06

Close	Medium	Minimum	Community
1116	606	133	9

<b>Staff Complement (February 14, 2006)</b>	
Executive Office	3.00
Business/Clerical/Support	27.00
Maintenance	7.00
Health Services	39.50
Programs/Education	77.50
Food Services	13.33
Correctional Supervisors	59.00
Correctional Officers	206.99
<b>TOTAL</b>	<b>433.32</b>

Quality control is achieved by continuous self-monitoring by facility staff and periodic audits are conducted by the client agency.

(5) Occurrences - Escape, Food/Work Strike, Disturbances

We have placed great confidence in management and staff of this facility to maintain the three priorities of prison management: **1) safety of the public, 2) safety of employees and visitors, and 3) safety of the inmate population.**

We believe the chart contained in this section demonstrates the commitment and successes of this facility in the provision of high quality, safe and secure correctional services.

(6) Problems Encountered/Corrective Action/Resolution

Contained in this section are brief narratives of a problems or concerns identified in the course of operations of this facility with an associated resolution/corrective action. As a Company, we take our "lessons learned" and incorporate them into our daily operations to ensure continued high quality service to our client agencies.



**Specific Occurrences Statistical Analysis**  
**Facility Name & Location: South Bay Correctional Facility - South Bay, Florida**

CATEGORY	1997	1998	1999	2000	2001	2002	2003	2004	2005	
	Contract Year 1 Number	Contract Year 2 Number	Contract Year 3 Number	Contract Year 4 Number	Contract Year 5 Number	Contract Year 6 Number	Contract Year 7 Number	Contract Year 8 Number	Contract Year 9 Number	Contract Year 10 Number
Escape	0	0	1 <sup>1</sup>	1 <sup>2</sup>	0	0	0	0	0	0
Food/Work Strike	0	0	0	0	0	0	0	0	0	0
Disturbance - 10 Inmates or More	0	0	0	0	0	0	0	0	0	0
<b>TOTAL OF 3 CATEGORIES</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<sup>1</sup> Two inmates on the horticulture area cleaning crew breached a secure door, climbed over an exterior perimeter fence, and left the facility on foot. They were recaptured in 2-1/2 hours.

<sup>2</sup> Civilian committed sexually violent predator (Dept. of Children/Families contract) walked away from mental health appointment while awaiting transfer to South Florida State Hospital. He was apprehended in 30 minutes.

## Performance/Process Improvement

<b>FACILITY NAME</b>	South Bay Correctional Facility
<b>Date of Problem</b>	2005

### Brief Narrative of Problem

The facility was without water service on an intermittent basis for more than three weeks following hurricane Wilma.

### Resolution/Corrective Action

Drinking water was supplied by installation of large (150-gallon) containers in each housing unit. The facility utilized two 600-gallon mobile buffalos to obtain drinking water each day and sometimes traveled 50 miles to the nearest source. The water was then brought into the facility and pumped into the containers in each housing unit.

**Contracting Agency Name** Florida Department of Management Services  
Bureau of Private Prison Monitoring

**Agency Contact** Terry Rocco, Bureau Chief  
**Agency Address** 4050 Esplanade Way, Suite 335  
Tallahassee, Florida 32399-0950

**Contact Telephone Number** (850) 921-4034

# SOUTH TEXAS DETENTION COMPLEX

*Pearsall, Texas*



## **Client**

Bureau of Immigration & Customs  
Enforcement (ICE)

## **Location**

Pearsall, Texas

## **Contract Duration**

Initial contract: May 2005 – May 2006 with 4  
option years.

## **Background**

The South Texas Detention Complex, a newly constructed minimum, medium and maximum security facility, opened in May of 2005. The facility received inmates immediately upon its opening. This facility can house up to 1,020 male and female adult and juvenile illegal aliens. Staff is recruited from the local community and local vendors are used as much as possible. As a result, the facility contributes a significant amount of money to the local economy through salaries and purchase of goods and services. The Detention Complex also serves as a regional headquarters for ICE.

## **Scope of Work**

South Texas Detention Complex in  
corporation with ICE assist in the admission

process, housing, processing and  
transporting of illegal aliens (detainees) to  
their country of origin in an expedited  
manner.

## **Facility Description**

This modern detention complex was  
designed and built in 2005. STDC includes,  
fifteen (15) male dormitory housing units;  
nine which housed 64 detainees and six  
which house 32 detainees. There are four  
female housing dormitories; three which  
house 40 female detainees and one which  
houses 20 female detainees. There are two  
male and one female housing units  
containing 2-person cells. Additionally, the  
facility housing design includes dormitory  
housing units (2) for juveniles. Recreation  
yards are attached to all housing units.  
Dedicated space is provided to ensure  
support services are provided for the  
detainee's, i.e. food service, medical service  
area, and central laundry.

## **Accreditation**

The South Texas Detention Complex is in  
the process of obtaining accreditation by the  
American Correctional Association (ACA).







## SOUTH TEXAS DETENTION COMPLEX Pearsall, Texas

### CORPORATE EXPERIENCE Facility Contract/Operations Information

#### (1) Contract Type

Competitive  Sole Source  X  
Awarded as a follow-on contract  Yes  X No

#### (2) Change Orders/Modifications to Contract

Contract was effective January 26, 2004 to manage a 1020 bed facility to house adult males, adult females and juveniles for ICE.

There have been two Amendments to this contract.

- Amendment 1 – October 4, 2005 – Add Additional locations and associated services and CLIN pricing for additional transport of detainees
- Amendment 2 – January 26, 2006 – Issue incorporated wage change, determinations, incorporated equitable adjustment, revise schedule portion of contract, provide incremental funding and make an administrative change.

#### (3) Accreditation:

##### American Correctional Association (ACA)

Initial Accreditation Date:  Score:

##### National Commission on Correctional Health Care (NCCHC)

Initial Accreditation Date:  Score:

##### Southern Association of Colleges and Schools (SACS)

Initial Accreditation Date:  Score:

(4) Facility/Institution Biographical Statistics

Population Capacity: 

1020
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02/06/06

Population Security Level  
(As of 2/06/06)

Maximum	Medium	Minimum
15	17	610

<b>Staff Complement</b>	
Executive Office	4
Business/Clerical/Support/Personnel	10
Maintenance	3
Health Services (PHS)	N/A
Programs/Education/Training	3
Food Services	9
Case Management	0
Detention Officers	196.6
Other	12
<b>TOTAL</b>	<b>237.6</b>

Quality control is achieved through continuous self-monitoring. A specially designated Facility Quality Assurance Coordinator directs and oversees internal audits, while external audits are conducted by The GEO Group and ICE.

(5) Occurrences - Escape, Food/Work Strike, Disturbances

We have placed great confidence in management and staff of this facility to maintain the three priorities of prison management: **1) safety of the public, 2) safety of employees and visitors, and 3) safety of the inmate population.**

We believe the chart contained in this section demonstrates the commitment and successes of this facility in the provision of high quality, safe and secure detention facility.

(6) Problems Encountered/Corrective Action/Resolution

Contained in this section is a brief narrative of a problem or concern identified in the course of operations of this facility with an associated resolution/corrective action. As a Company, we

take our “lessons learned” and incorporate them into our daily operations to ensure continued high quality service to our client agencies.

**Specific Occurrences Statistical Analysis**  
**Facility Name & Location**      **South Texas Detention Complex - Pearsall, Texas**

2005

CATEGORY	Contract	Contract	Contract	Contract	Contract	Contract	Contract	Contract	Contract	Contract	Contract	Contract
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12
	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number
Escape	0											
Food/Work Strike	0											
Disturbance - 10 Inmates or More	0											
<b>TOTAL OF 3 CATEGORIES</b>	<b>0</b>											

## Performance/Process Improvement

<b>FACILITY NAME</b>	South Texas Detention Complex
<b>Date of Problem</b>	November 2005

### Brief Narrative of Problem

A contract change adding additional transport services for the moving of detainees to Dallas, Harlingen and Del Rio initiated staff shortages, created overtime problems and a need for additional transport vehicles and staff.

### Resolution/Corrective Action

Vans were acquired on 11/05 and are being retrofitted with transport cages; the facility is the process of locating and pricing transport buses. In the meantime, contract buses are being utilized. Nineteen additional staff have been hired to accommodate the transportation requirements (17 transport C/O's and 2 intake officers).

**Contracting Agency Name** ICE

**Agency Contact**

OIC, Jay Sparks

**Agency Address**

566 Veterans Drive

Pearsall, Texas 78061

**Contact Telephone Number**

210-231-4505

# SOUTH TEXAS INTERMEDIATE SANCTION FACILITY

*Houston, Texas*



## **Client**

Texas Department of Criminal Justice (TDCJ)

## **Location**

Houston, Texas

## **Contract Duration**

Initial contract: 1993–2004

Renewal contract: 2004–2009

## **Background**

The South Texas Intermediate Sanction Facility (STISF), a medium security facility, opened in 1993. The facility received inmates immediately upon its opening. This facility can house up to 450 male inmates. Inmates housed in this facility are classified as parole violators. Staff is recruited from the local community and local vendors are used as much as possible. As a result, the facility contributes a significant amount of money to the local economy through salaries and purchase of goods and services.

## **Scope of Work**

STISF offers academic and vocational education, program activities, and counseling services to the inmate population. Programs in adult basic education and General Equivalency Diploma

curriculum and vocational training are taught. Substance Abuse Counselors work with individual inmates and groups using volunteer services from Alcoholics Anonymous and Narcotics Anonymous to assist those who wish to remain alcohol and drug-free upon release. Additional programs include life skills training, job skills training and computer literacy.

## **Facility Description**

The South Texas Intermediate Sanction Facility was built with concrete. Housing consists of dormitories on all floors except 13 double cells located on the first floor. Space is provided for fully equipped food services, medical services, and maintenance departments. Indoor and outdoor recreation space is provided, in addition to a non-contact visitation area for offenders.

## **Accreditation**

The South Texas Intermediate Sanctions Facility was awarded the highly prestigious award of accreditation by the American Correctional Association (ACA) in 2003. It was also awarded accreditation by the National Commission on Correctional Health Care (NCCHC) in 2003.





**SOUTH TEXAS INTERMEDIATE SANCTION FACILITY  
Houston, Texas**

**CORPORATE EXPERIENCE  
Facility Contract/Operations Information**

**(1) Contract Type**

Competitive  Sole Source   
 Awarded as a follow-on contract  Yes  No

**(2) Change Orders/Modifications to Contract**

Original Services Agreement: 1993 with the Texas Department of Criminal Justice  
 Notated Services Agreement:  
 Amended Notated Services Agreement: 2004

**(3) Accreditation**

**American Correctional Association (ACA)**

Initial Accreditation	Date:	August 2003	Score:	100% Mandatory 95.4% Non-mandatory
Re-Accreditation	Date:	NA	Score:	NA
Re-Accreditation	Date:	NA	Score:	NA

**National Commission on Correctional Health Care (NCCHC)**

Initial Accreditation	Date:	February 1998	Score:	PASS
Re-Accreditation	Date:	February 2004	Score:	PASS

**Southern Association of Colleges and Schools (SACS)**

Initial Accreditation	Date:	N/A	Score:	NA
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(4) Facility/Institution Biographical Statistics

Population Capacity: 450

Population Security Level

	Maximum	Medium	Minimum
(Male)	NA	450	NA
(Female)	NA	NA	NA

<b>Staff Complement</b>	
Executive Office	2
Business/Clerical/Support	10
Maintenance	3
Health Services	9
Programs/Education	1
Food Services	4
Correctional Supervisors	9
Correctional Officers	52.80
<b>TOTAL</b>	<span style="border: 1px solid black; padding: 2px 10px;"><b>90.65</b></span>

(5) Occurrences - Escape, Food/Work Strike, Disturbances

We have placed great confidence in management and staff of this facility to maintain the three priorities of prison management: **1) safety of the public, 2) safety of employees and visitors, and 3) safety of the inmate population.**

We believe the chart contained in this section demonstrates the commitment and successes of this facility in the provision of high quality, safe and secure correctional services.

(6) Problems Encountered/Corrective Action/Resolution

Contained in this section are brief narratives of a problems or concerns identified in the course of operations of this facility with an associated resolution/corrective action. As a Company, we take our "lessons learned" and incorporate them into our daily operations to ensure continued high quality service to our client agencies.







## Specific Occurrences Statistical Analysis

Facility Name & Location: South Texas Intermediate Sanction Facility - Houston, Texas

2005

CATEGORY	Contract Year 1	Contract Year 2	Contract Year 3	Contract Year 4	Contract Year 5	Contract Year 6	Contract Year 7	Contract Year 8	Contract Year 9	Contract Year 10	Contract Year 11	Contract Year 12
	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number
Escape	0											
Food/Work Strike	0											
Disturbance - 10 Inmates or More	0											
<b>TOTAL OF 3 CATEGORIES</b>	<b>0</b>											

## Performance/Process Improvement

<b>FACILITY NAME</b>	South Texas Intermediate Sanction Facility
<b>Date of Problem</b>	September 2005

### Brief Narrative of Problem

In September of 2005, the City of Houston prepared for Hurricane Rita, which was forecast to have a direct hit upon the city and cause extreme damage to the city. The storm changed direction at the last minute and hit the Texas coast further east; however a large portion of the unit's employees evacuated the City despite not being under a mandatory evacuation order. Additionally fifty offenders from a halfway house were transported to the Unit and housed for the duration of the storm. The Unit was manned by 12 to 15 employees during this entire emergency with these officers working as needed and sleeping on mattresses in offices until the evacuated employees began to return within the following week.

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### Resolution/Corrective Action

The administration staff along with the few correctional staff that remained worked 12 to 18 hour shifts. During the following weeks a large number of resignations required an immediate rehiring plan to return staffing numbers to operational levels. This was accomplished within a four to five Week period

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**Contracting Agency Name** TDCJ-PD

**Agency Contact** John Gilbert, Deputy Director

**Agency Address** 106 Hwy 190

Huntsville, Texas 77340

**Contact Telephone Number** 936-497-4824



# TAFT CORRECTIONAL INSTITUTION

*Taft, California*

**Client:** U.S. Department of Justice, Federal Bureau of Prisons

**Location:** Taft, Kern County, California

**Contract Duration:** Awarded 07/22/97. Initial three-year term plus (7) one-year options: 08/20/00-08/19/01; 08/20/01-08/19/02, 08/19/03, 08/19/04, 08/19/05, 08/19/06. Expires 08/19/07.

### **Background**

The Federal Bureau of Prisons issued a Request for Proposals on November 26, 1996 soliciting proposals for the comprehensive management and operation of a U.S. Government-owned/contractor operated correctional facility in Taft, California. The site includes a 1,767-bed, low security Federal Correctional Institution (FCI) with a separate adjacent 512-bed minimum security Federal Prison Camp (FPC) for male prisoners only. On July 21, 1997, The GEO Group was notified of its selection to operate the two federal facilities. The contract is a Firm-Fixed Price Service Contract with an Award Fee. The facility opened in December 1997. Capacity increased to 2,048.

### **Scope of Work**

The GEO Group provides a safe and secure environment for staff and inmates utilizing verbal and written instructions, post orders, institution supplements, dissemination of information, training and crisis prevention. The GEO Group assures adequate staffing levels at 348 employees and provides full medical, dental, pharmaceutical, radiology and mental health services to the prisoner population. The GEO Group provides full facilities maintenance and repair. The GEO Group performs prisoner sentence computations; reception and discharge; and mail management; executes retainers and writs; monitors custody classification assignments; provides a wide array of inmate programs to include religious, literacy, English as a second language, mental health screening; manages community support resources, drug abuse programs and maintains information systems. The GEO Group provides full food and laundry services, maintains inmate funds accounts, commissary store and telephone system.

### **Facilities Description**

The FCI provides 1,767 inmate beds in cubicles in open dorms; the FPC has 589 beds in similar cubicles. In addition to the inmate facilities, the site master plan includes shared facilities such as a utility plant, vehicle maintenance, landscaping maintenance and a central warehouse. The total program area for the entire project is about 523,000 gross square feet. The site for the facilities is a 250 acre tract east of the City of Taft.

The main facility on the site is the FCI and represents three-quarters of the total program area or approximately 398,000 gross square feet. The FCI is enclosed by a double security fence with an intrusion detection system that is monitored from the main control center and mobile patrol vehicles. Two points of access are the only openings in the fence system.

Inmate housing for the low security facility is provided in three two-story buildings. Each building has two wings and each wing contains two units managed by one unit manager, four case managers, and four counselors (two on each floor), who are located in the core area between the wings. Each wing has an officer's station overlooking 64 inmate cubicles. Adjacent to the officer's station are multi-purpose spaces, TV rooms, toilets, showers and laundry rooms.

The minimum security FPC comprises approximately 80,000 gross square feet or about 15 percent of the total facility program area. The camp program contains the same inmate services and program functions as the FCI, but is scaled down to accommodate the smaller inmate population. The two-story housing unit has two wings. Each wing contains two units of open dorms with low partitions forming 64 cubicles per wing per floor. Counselors' offices, TV rooms, multi-purpose rooms, toilets, showers and laundry rooms are shared and grouped together in the central portion of the building.

The 53,000 square feet of shared facilities are located between the FCI and the Camp. The shared facilities contain five functional areas: the central utility plant houses metering, generation and distribution for the site utilities; the landscape shop houses equipment and materials for maintenance of the grounds; the garage is used for repair of facility vehicles; the outside warehouse is used to receive and store all goods and materials which are then distributed to the various areas of the FCI and FPC with facility vehicle. An inmate work cadre from the FPC provides some of the labor for these functions.

### **Accreditation**

The institution achieved accreditation in June 1999 from the American Correctional Association (ACA) (within 18 months of opening) with a score of 98.6% and JCAHO within 13 months of the opening. JCAHO re-accreditation was received in January 2002 and again in February 2005. ACA re-accreditation was received in May 2002 with a score of 98.1% and again in August 2005 with a score of 99%. The institution completed their ISO 9002 registration in January 2000 and became the **first prison, public or private, in the United States to ever receive this distinction.** The decision was made not to renew, however, because of concentration on ACA and JCAHO in compliance with the contract.



Rev. 7/7/06



TAFT CORRECTIONAL INSTITUTION  
Taft, California

**CORPORATE EXPERIENCE**  
**Facility Contract/Operations Information**

(1) Contract Type

Competitive  Sole Source   
Awarded as a follow-on contract  Yes  No

(2) Change Orders/Modifications to Contract

The facility began taking inmates December 18, 1997. The following contract modifications have taken place:

**Modification Number 001**

This contract modification affects the following four (4) areas of Contract J1PCc-002:

- The effective date of the contract was changed from July 31, 1997 to August 20, 1997. The revision modifies the performance date to reflect 30 days from date of contract award in accordance with Request for Proposal, Section F.2.
- The "Administered By" section of the contract was changed from Carla Flanagan to Theresa Rush.
- Initial submissions for project coordinators were changed to Rob Roberts and Gary Gant.
- An approved copy of "Taft Correctional Institution Subcontracting Approach & Subcontracting Plan for Contract J1PCc-002 Contract Base Period" was incorporated into the contract.

Modification 001 was signed by the contractor on August 13, 1997. **No dollar value change to the contract resulted from this modification.**

**Modification Number 002**

This contract modification affects the following four (4) areas of Contract J1PCc-002:

- Diesel fuel and unleaded gasoline contained in storage tanks at TCI were added to the GFP Inventory.
- The 60 day advance written notice requirement prior to an employee strike or other interruption of normal operations was changed to 10 days.
- Alterations for the installation of 220 volt electrical service and for extension of power from an existing receptacle were incorporated.
- It was agreed that any and all requests for alterations initiated by WCC will be at no cost to the government throughout the life of the contract, yet still require prior government approval.

Modification 002 was signed by the Contracting Officer on November 5, 1997. **It is at no cost and does not affect the total amount of the contract.**

#### **Modification Number 003**

This Modification delegates the Federal Bureau of Prisons limited arrest authority pursuant to 18 U.S.C. 3050 to WCC.

Modification 003 was signed by the Contracting Officer on December 5, 1997 and **has no effect on the total amount of the contract.**

#### **Modification Number 004**

This Modification instructed the contractor to provide all materials and labor necessary to install 100 pair of telephone cable as required for activation of the inmate telephone monitoring system. It further limited expenditures to \$7,000 and required the contractor to notify the Contracting Officer when \$5,950 had been expended.

Modification 004 was signed by the Contracting Officer on December 11, 1997. **The modifications resulted in an increase in the contract amount of \$6,543.79 (reflected in contract modification number 0005).**

#### **Modification Number 005**

This modification authorized an equitable adjustment for services provided under contract modification number 004, and deleted the requirement for the Project Coordinators (Mr. Gary Gant from December 1997 to March 1998 and Mr. Rob Roberts from November 1997 to March 1998).

Modification 005 was signed by the Contracting Officer on January 20, 1998. **The resulting change in the contract amount for both of these areas was a reduction of \$45,720.01.**

**Modification Number 006**

This modification provided reimbursement to the government for staff positions that were vacant though required, covering the period of August 4, 1997 to December 22, 1997.

Modification 006 was signed by the Contracting Officer on January 22, 1998. **The resulting change in the contract amount was a reduction of \$191, 120.35.**

**Modification Number 007**

This contract modification affects the following three (3) areas of Contract J1PCc-002:

- The paragraph requiring compliance with the Fiscal Year 1997 Omnibus Budget Act (P.L. 104-208) was deleted from Section C, Item Q.
- Section J, Attachment F, page 9 "Schedules for Award Fee", items 1 and 2 were amended to read "Calendar Days".
- Tax computation regulations in P.S. 4500.04 were amended to allow TCI to comply with state tax laws.

Modification 007 was signed by the Contracting Officer on February 17, 1998 and **had no effect on the total amount of the contract.**

**Modification Number 008**

Additional SENTRY training was provided by the government at the expense of the contractor.

Modification 008 was signed by the Contracting Officer on February 12, 1998. **It resulted in a reduction of \$5,000 in the total amount of the contract.**

**Modification Number 009**

This modification added the BOP PDS software as required computer software. The software and training are to be provided by the government.

Modification 009 was signed by the Contracting Officer on February 19, 1998 and **resulted in no change to the total amount of the contract.**

**Modification Number 010**

This contract modification affects the following two (2) areas of Contract J1PCc-002:

- Delete the pre-certification requirement under Section C - item N of the Statement of Work. Contractor is not required to obtain pre-certification approval from OMDT prior to admitting inmates to an outside medical facility for inpatient care. **The price agreed to as complete and equitable adjustment for the all services provided under the current modification to the contract is No Cost.**
- Provide escorted trip for medical redesignation of inmate (b)(6) to the BOP Dallas/Fort Worth facility. **The price agreed to as complete and equitable adjustment for the all services provided under the current modification to the contract is 1,682.85.**
- Tax computation regulations in P.S. 4500.04 were amended to allow TCI to comply with state tax laws.

Modification 010 was signed by the Contracting Officer on May 18, 1998. **The total amount of the contract is increased by \$1,682.85, from \$88,579,771.14 to \$88,581,453.99.**

**Modification Number 011**

This contract modification affects the following one (1) area of Contract J1PCc-002:

- Provide medical transfer of two inmates housed at the Taft Correctional Institution to Bureau of Prisons Medical Facilities. One inmate to be transferred to the Fort Worth facility and one to be transferred to the Rochester facility. Contractor to provide all labor materials and equipment necessary for transport services as required including air transport. **Contractor shall not perform work in excess of \$10,000.00 under this modification without prior written approval by the Contracting Officer. Contractor to notify the Contracting Officer when \$8,500.00 has been expended.**
- Definitization Schedule:

The following definitization schedule is hereby established.

Contractor's Proposal Due:	May 19, 1998
Negotiations:	May 29, 1998
Definitization:	June 12, 1998

Modification 011 was signed by the Contracting Officer on April 28, 1998.



#### Modification Number 012

This contract modification affects the following one (1) area of Contract J1PCc-002:

- This modification hereby definitizes Modification 011, dated April 28, 1998. **The price agreed to as complete and equitable adjustment for the services provided under Modification 011 to the contract is \$18,626.51.**
- In consideration of the modification agreed to herein as complete and equitable adjustments for the contractor's May 18, 1998 "proposal for adjustment," the Contractor hereby releases the Government from any and all liability under this contract for further equitable adjustments attributable to such facts or circumstances giving rise to the proposal. (requires PMP's signature)
- **The total amount of the contract is increased by \$18,626.51.**

Modification 012 was signed by the Contracting Officer on June 12, 1998.

#### Modification Number 013

This contract modification affects the following one (1) area of Contract J1PCc-002:

- Provide escorted trip for medical redesignation of inmate (b)(6) to the Federal Medical Center, Rochester, MN.

The price agreed to as complete and equitable adjustment for all the services provided under the current modification to the contract is \$10,748.26.

**The total amount of the contract is increased by \$10,748.26.**

Modification 013 was signed by the Contracting Officer on June 26, 1998.

#### Modification Number 014

This contract modification affects the following one (1) area of Contract J1PCc-002:

- Provide all labor, materials and equipment necessary to upgrade the HVAC Control System located in the powerhouse at the Taft Correctional Institution. The upgrade will include a new computer and software. System upgrade will be able to accommodate two additional air handlers installed by the government in the UNICOR factory. System will be year 2000 compliant. The equipment will be entered into the contractor's Government Furnished Property inventory. The equipment will also be tagged with a Federal Prison System (FPS) property ID number, obtained from the Government upon receipt of the equipment.

The price agreed to as complete and equitable adjustment for all the services provided under the current modification to the contract is \$9,207.50.

**The total amount of the contract is increased by \$9,207.50.**

Modification 014 was signed by the Contracting Officer on July 13, 1998.

**Modification Number 15**

This contract modification affects the following four (4) areas of Contract J1PCc-002:

- Provide escorted trip for medical redesignation of inmate (b)(6) to the Federal Medical Center, Forth Worth, TX.

The price agreed to as complete and equitable adjustment for the services provided under the current modification to the contract is \$10,744.69.

- Provide for the burial of inmate Hatch, #00519-112.

The price agreed to as complete and equitable adjustment for the services provided under the current modification to the contract is \$2,995.38.

- To provide for one week of additional Case Management training, by the Bureau of Prisons, as requested by the contractor at their own expense.

The price agreed to as complete and equitable adjustment for the services provided under the current modification to the contract is <\$1,200.00>.

- To provide for one week of additional Records Office training, by the Bureau of Prisons, as requested by the contractor at their own expense.

The price agreed to as complete and equitable adjustment for the services provided under the current modification to the contract is <\$1,200.00>.

**The total amount of the contract is increased by \$11,340.07.**

Block 4:

Fund Control:	14	Purchase Request:	0028	Amount:	\$10,744.69
Fund Control:	13	Purchase Request:	0027	Amount:	\$ 2,955.38
Fund Control:	15	Purchase Request:	0029	Amount:	<\$ 1,200.00>
Fund Control:	16	Purchase Request:	0030	Amount:	<\$ 1,200.00>

Modification 015 was signed by the Contracting Officer on August 3, 1998.

**Modification Number 016**

This contract modification affects the following two (2) areas of Contract J1PCc-002:

- This contract is hereby modified for the deduction addressed in the "Deduction" letter dated May 6, 1998. In accordance with Section J, Attachment B of the contract, it was determined that WCC's performance in the area of classification and program review was below an acceptable level, and therefore a deduction in the amount of \$30,000.00
- This modification is issued to bring the available contract balance in line with all financial activities processed from the period of August 20, 1997 through September 21, 1998, as follows:

**Award Fee:**

Total three year base period Award Fee amount:	\$4,229,601.00
Amount available for the period 8/20/97 through 2/19/98:	\$ 704,933.50
Award Fee earned first period:	\$ 58,257.00
De-obligate unearned Award Fees:	<\$ 646,676.50>
Award Fee balance available for remainder of base year period:	\$3,524,667.00
<b>Modification 016 (see item #1):</b>	<b>&lt;\$ 317,040.83&gt;</b>

**Inmate Telephone Rebates:**

Adjust from the total contract amount the rebates that offset contract costs, as invoiced through September 21, 1998: <\$ 317,040.83>

**The total contract amount is decreased by \$993,717.33 from \$88,631,376.33\*\* to \$87,637,659.00.**

**\*\*NOTE: The balance available, considering only Modifications 001 through 015 was \$88,631,376.33. (Contract Total \$88,821,611.60 less these Modifications <\$190,235.27>)**

Modification 016 was signed by the Contracting Officer on January 14, 1999.

**Modification Number 017**

This contract modification affects the following one (1) area of Contract J1PCc-002:

- This modification is issued to bring the available contract balance in line with all financial activities processed from the period of September 22, 1998 through December 14, 1998, as follows:

<b>Award Fee:</b>	\$4,229,601.00
Total three year base period Award Fee amount:	\$ 704,933.50
Amount available for the period 2/20/98 through 8/19/98:	\$ 159,440.00
Award Fee earned first period:	<\$ 545,493.50>
De-obligate unearned Award Fees:	\$2,819,734.00
Award Fee balance available for remainder of base year period:	
Inmate Telephone Rebates:	
Adjust from the total contract amount the rebates that offset contract costs, as invoiced from 10/28/98 through 11/24/98:	<\$ 242,602.62>
<b>The total contract amount is decreased by \$788,096.12 from \$87,637,659.00 to \$86,849,562.88.</b>	

Modification 017 was signed by the Contracting Officer on March 9, 1999.

**Modification Number 018**

This contract modification affects Contract J1PCc-002 as follows:

1. Change specific UNICOR hours of operation in Section C – Statement of Work, paragraph P, Work and Correctional Industries to the following:  
UNICOR hours of operation will be determined by the Contracting Officer's Representative (COR). The contractor will be notified at least two weeks prior to the change in hours unless otherwise agreed to between the contractor and the COR.  
The price agreed to as complete and equitable adjustment for the services provided under the current modification to the contract is \$ No Cost.
2. This modification is issued to bring the available contract balance in line with all financial activities processed from the December 15, 1998 through January 15, 1999, as follows:

**Inmate Telephone Rebates:**

Adjust from the total contract amount the rebates that offset contract costs, as invoiced from December 22, 1998 through January 20, 1999: <\$165,871.81>

**The total contract amount is decreased by \$165,871.81 from \$86,849,562.88 to \$86,683,691.07.**

Block 4:

Fund Control:	3	Purchase Request:	0019	Amount:	\$No Cost
Fund Control	4	Purchase Request	0020	Amount:	<\$165.871/81>

Modification 018 was signed by the Contracting Officer on March 19, 1999.

**Modification Number 019**

1. This modification is issued to bring the available contract balance in line with certain financial activities as follows:

**Inmate Telephone Rebates**

Adjust from the total contract amount the rebates that offset contract costs, as credited on the February invoice: <\$71,911.38>

**The total contract amount is decreased by \$71,911.38 from \$86,683,691.07 to \$86,611,779.69.**

Block 4:

Fund Control: 005 Purchase Request: 0022 Amount: <\$71,911.38>

Modification 019 was signed by the Contracting Officer on April 2, 1999.

**Modification Number 020**

This contract modification incorporates Revision 9 of the Department of Labor Wage Determination Number 94-2044 with an effective date of August 20, 1998.

Modification 020 was signed by the Contracting Officer on May 10, 1999.

**Modification Number 021**

This contract modification affects the following areas of Contract J1PCc-002:

**Block 14 – Description of Modification**

This contract is hereby modified as follows:

- 1. Replaces Section J, Attachment M, Page 3, Item 6.b. with the following:
  - b. All employees may be subject to drug/alcohol testing, or searches of their person or personal belongings, upon a finding by the Warden that reasonable suspicion exists that an employee is in possession of contraband, which if introduced, could endanger the safety of staff or inmates, or the security of the institution. Searches may also be conducted when the Warden has reasonable suspicion an employee is removing contraband, contractor property or Federal Property from the Institution.  
The price agreed to as complete and equitable adjustment for these services provided under this modification to the contract is No Cost.
- 2. Provide burial services for inmate Gabriel Martinez-Murmejo.  
The price agreed to as complete and equitable adjustment for these services provided under this modification to the contract is \$3,301.38.

- 3. Correct the contract price adjustment in Modification 005 from \$88,775,891.49 to \$88,775,891.59, increasing the contract amount by \$0.10.

The total contract amount is increased by \$3,301.48 from \$86,611,779.69 to \$86,615,081.17.

**Block 4 and 12:**

FC # 9T410003 RP # 0028

FC # 9T410004 RP # 0029

Modification 021 was signed by the Contracting Officer on June 1, 1999.

**Modification Number 022**

This contract modification incorporates changes to Section J – Attachment F – Award Fee Determination Plan.

**The total contract amount remains the same.**

Modification 022 was signed by the Contracting Officer on June 11, 1999.

**Modification Number 23**

This contract modification affects the following areas of Contract J1PCc-002:

**Block 14 – Description of Modification**

1. This contract is issued to deobligate the unearned Award Fee and ITS rebates as follow:

- **Award Fee:**

Total three year base period Award Fee amount: \$4,229,601.00

Amount available for the period August 20, 1998 through February 19, 1999: \$ 704,933.50

Award Fee earned this period: \$ 136,800.00

De-obligate unearned Award Fee: <\$ 568,133.50>

Award Fee balance available for remainder of base year period: \$2,114,800.50

- **Inmate Telephone Rebates:**

Adjust from the total contract amount for ITS rebates, which Offset contract costs, as invoiced from March 1999 through June 1999: <\$ 214,468.02>

**The total contract amount is decreased by \$782,601.52 from \$86,615,081.17 to \$85,832,479.65**

**Blocks 4 and 12:**

FC #0007	RP # 0035	<\$568,133.50>
FC #0008	RP #0036	<\$214,468.02>

Modification 023 was signed by the Contracting Officer on September 9, 1999.

**Modification Number 024**

This contract modification incorporates Revision 10 of the Department of Labor Wage Determination Number 94-2044, with an effective date of August 20, 1999.

Modification 024 was signed by the Contracting Officer on July 19, 1999.

**Modification Number 025**

This contract modification definitizes Modification 020, which incorporated Revision 9 of the Department of Labor Wage Determination Number 94-2044 into the contract.

**The total contract amount is increased by \$328,910.47 from \$85,832,479.65 to 86,161,390.12.**

Modification 025 was signed by the Contracting Officer on September 15, 1999.

**Modification Number 026**

This contract modification was issued to de-obligate ITS rebates. As follows:

- **Inmate Telephone Rebates:**

Adjust from total contract amount for ITS rebates,  
which offset contract costs, as invoiced July 1999: <\$ 51,852.27>

**The total contract amount is decreased by \$51,852.27 from \$86,161,390.12 to \$86,109,537.85.**

Modification 026 was signed by the Contracting Officer on August 19, 1999.

**Modification Number 027**

This contract modification definitizes Modification 024, which incorporated Revision 10 of the Department of Labor Wage Determination Number 94-2044 into the contract.

**The total contract amount remains the same.**

Modification 027 was signed by the Contracting Officer on September 24, 1999.

**Modification Number 028**

This contract modification adjusts the total contract amount for ITS rebates, which offset contract costs.

- **Inmate Telephone Rebates:**

Adjust from total contract amount for ITS rebates,  
which offset contract costs, invoiced August 1999 <\$ 53,017.13>

**Modification Number 029**

This contract modification de-obligates several finalized deductions during the period of January through August 1999.

- **IFRP (1/28/99)** <\$ 23,004.00>
- **Escape (1/28/99)** <\$ 92,000.00>
- **Cong. Inquiries (4/30/99)** <\$ 20,034.00>
- **A&O (4/27/99)** <\$ 35,000.000>
- **Community Prot./Rel.Paperwork (4/27/99)** <\$ 110,000.00>
- **Privacy Act (5/18/99)** <\$ 50,000.00>
- **April Ensuing Release List (5/20/99)** <\$ 30,000.00>
- **June Ensuing Release List (5/20/99)** <\$ 15,000.00>
- **May Ensuing Release List (5/20/99)** <\$ 10,000.00>

**Modification Number 030**

This contract modification de-obligates ITS rebates Sept. 1999 and October 1999. <\$ 96,987.66.00>

**Modification Number 031**

This contract modification de-obligates ITS rebate Nov. 1999. <\$ 45,460.39>

**Modification Number 032**

This contract modification de-obligates unearned award fee. <\$494,703.50 >

**Modification Number 033**

This contract modification de-obligates ITS rebates Dec. 1999. <\$ 45,885.71>

**Modification Number 034**

This contract modification de-obligates ITS rebates. <\$ 36,400.45>



**Modification Number 035**

This contract modification de-obligates all finalized deductions of Oct.7, 1999 and Feb.11, 1999.  
<\$ 42,500.00>

**Modification Number 036**

This contract modification de-obligates ITS rebates Feb. 2000. <\$ 43,859.23>

**Modification Number 037**

This contract modification de-obligates ITS rebates Mar. 2000 and Apr. 2000. <\$ 83,003.51>

**Modification Number 038**

This contract modification de-obligates unearned award fee. <\$ 479,859.23>

**Modification Number 039**

Clears up discrepancy on Facilities Notice to Proceed (FNTP): should have been dated August 20, 1997.

**Modification Number 040**

Fixes fees for Option Year 1:

- |                                |                |
|--------------------------------|----------------|
| - FIUP on unit price of \$5.75 | \$572,259.17   |
| - Maximum 5% award fee         | \$1,502,181.38 |

**Modification Number 045 – April 12, 2001**

Corrections to Modification 43 – Change in contract amount

**Modification Number 041 – September 14, 2000**

Corrections to dollar amounts in Modification 040.

**Modification Number 042 – December 6, 2000**

Incorporation of Revision 12 of the Department of Labor Wage Determination Number 1994-2044

**Modification Number 043 – April 12, 2001**

Change in contract amount

**Modification Number 044** – Change name of Contracting Officer to Theresa L. Vaughan.

**Modification Number 045 – April 12, 2001**

Corrections to Modification 43 – Change in contract amount

**Modification Number 046**

Unassigned

**Modification Number 047 – June 14, 2001**

- **Increase FIUP funds in the amount of \$375,820 to cover duration of Option Year One.**
- Provide for additional FIUP covering 12,375 mandays, where average daily population exceeded 115% from 8/20/00 to 4/19/01
- Add language to Section H – Bankruptcy
- De-obligate ITS Rebates

**Modification Number 048 – July 5, 2001**

Wage Determination 1994-2044 to Modification 43 – Change in contract amount

**Modification Number 049 – August 17, 2001**

Option to extend term of contract

**Modification Number 050 – September 19, 2001**

- Definitizes Modification 048: **Change option year two maximum contract total to \$31,113,222.96. Change monthly contract payment to \$2,596,768.58.**
- Add fund control #IT4700010 to Mod 49, block 12
- Make corrections to all option years to reflect the changes within the wage determination 1994-2044, rev. 14 totaling \$80,205,40 per year

**Modification Number 051 – November 2, 1002**

Add language to SOW for the areas of Fiscal management d Academic and Vocational Education.

**Modification Number 052 – November 19, 2001**

- Increase the Food Service Officer's wage for option year two, per DOL
- **Make corrections to contract dollar amount to reflect wage changes for item number 1 above totaling \$70,849.34 per year.**

**Modification Number 053 – December 20, 2001**

- Incorporate new staffing pattern dated November 30, 2001
- Add language to Section C – SOW, Item H: Security and Control

**Modification Number 054 – June 4, 2002**

- Make changes to personnel requirements in Section C – Statement of Work, Item C – Personnel (8 pages)

**Modification Number 055 – June 11, 2002**

- Make changes to Statement of Work terms
- Add clause on Alcohol Testing
- Stand up Counts
- Perimeter Fence
- Metal Detectors
- Telephone Limits
- Reimbursement for IM Cort burial

**Modification Number 056 – June 20, 2002**

- Department of Labor Wage Determination Number 1994-2044 dated May 5, 2002

**Modification Number 057 – August 20, 2002**

- Exercises Option Year Three (August 20, 2002 – August 19, 2003).
- Extends performance period August 20, 2002 through September 30, 2002

**Modification Number 058 – September 25, 2002**

- Definitizes Modification 056

**Modification Number 059 – September 11, 2002**

- Replaces page 3 of Modification 057.

**Modification Number 060 – September 30, 2002**

- Correct Modification 058: Change monthly contract payment
- Credit the contract for \$771.77 for costs associated with the wage determination (two commissary funded positions)

**Modification Number 061 – September 12, 2002**

- Removes the requirement for BOP to initiate NCIC/NLETS checks

**Modification Number 062 – October 22, 2002**

- Change SF26, Block 6
- .Change SF26, Block 12
- Change language in section E.6 – Inspections and Receiving Report

**Modification Number 063 – November 12, 2002**

- Revise inmate telephone limits

**Modification Number 064 – November 20, 2002**

- Change wage of Food Service Officers

**Modification Number 065 – January 23, 2003**

- Change Award Fee Periods in Section J, Attachment F, to reflect new period ending dates of March 31 and September 30. This change is effective beginning March 31, 003.

**Modification Number 066 – February 4, 2003**

- Section J, Attachment F: New Award Fee Determination Plan

**Modification Number 067 – March 14, 2003**

- Issues to correct all previous modification this option year period to reflect the actual funding for contract option year three.

**Modification Number 068 – April 30, 2003**

- Change Staffing Plan by moving one Camp Case Manager position into the office providing intelligence gathering.

- Under Section C – Statement of Work – Personnel, “Essential Personnel”, add; “Intelligence Officer.”

**Modification Number 069 – June 2, 2003**

- Contract modification to the following areas: Victim Witness System; Bankruptcy, NCIC and Personnel Requirements (Section C in its entirety)

**Modification Number 070 – July 7, 2003**

- Enter into and establish a team-building program between the Contractor and BOP.

**Modification Number 071 – July 17, 2003**

- Establishes local DNA Testing.

**Modification Number 072 – August 19, 2003**

- Exercises Option Year Four

**Modification Number 073 – August 28, 2003**

- Removes all references to UNICOR from the statement of work and contract in its entirety.

**Modification Number 074 – September 3, 2003**

- Removes and replaces chapter on Fiscal Management

**Modification Number 075 – November 13, 2003**

- Make Federal Acquisition Regulation Clause changes to add Central Contractor Registration (CCR).

**Modification Number 076 – November 10, 2003**

- Provide reimbursement of inmate salaries and associated costs from Aug. 20 – Sept. 30, 2003, due to closure of UNICOR.
- Requirement for WCC to develop and maintain a Personnel Policy Manual specific to this contract.

**Modification No. 077 – December 23, 2003**

- Provides a credit to the contract for the replacement of government furnished clothes dryers with dryers purchased from the inmate trust fund account.

**Modification No. 078 – January 14, 2004**

- Change of Name Agreement affecting Wackenhut Corrections corp. and The GEO Group's Articles of Incorporation.

**Modification No. 079 – March 4, 2004**

- Add language to the end of the SOW chapter on Case Records.

**Modification No. 080 – April 6, 2004**

- Provides equitable adjustment for contractor expenses associated with the UNICOR factory closure.

**Modification No. 081 – April 23, 2004**

- Makes the following addition to the SOW:
  - Training and Staff Development: Develop and implement a comprehensive staff training program addressing the institution's sexual abuse/assault prevention and intervention.
  - Security and Control: contractor shall comply with P.S. 5324 Sexual Assault Prevention / Intervention Program, Inmate.
  - Add section to the SOW entitled Academic and Vocational Education: The contractor shall develop and make available to all inmates an education program which addresses the subject of sexual assault / sexual abuse.

**Modification No. 082 – June 8, 2004**

- Information Services and Research

**Modification No. 083 – August 18, 2004**

- Exercises Option Year Five

**Modification No. 084 – August 26, 2004**

- Department of Labor Wage Rate 1994-2044, rev. 19

**Modification No. 085 – April 13, 2005**

- Make changes to Section C, SOW, Chapter N: Health Services

**Modification No. 086 – August 25, 2005**

- Mod. 086 cancelled in its entirety as it was never fully executed.

**Modification No. 087 – August 5, 2005**

- Exercises Option Year Six

**Modification No. 088 – August 25, 2005**

- Remove from Section C – Statement of Work, Chapter C – Personnel, the area titled “Staffing Plan” in its entirety and replace with the following: This is effective for only the option year five period of March 20, 2005, through August 19, 2005. (See modification for additional information.)

**Modification No. 089 – September 6, 2005**

- Section C – SOW:
  - 1 Change address for unclaimed funds
  - 2 Chapter II C. Personnel: Adds language to Employment Agreement

**Modification No. 090 – September 6, 2005**

- Provides funding for Partnering Conference August 25, 2005

**Modification No. 091 – December 26, 2005**

- Incorporates Rev. 22 of Wage Determination Number 1994-2044, dated 5/23/05

**Modification No. 092 – December 26, 2005**

- Incorporates the Cost Savings Proposal dated January 26, 2004 as revised with final negotiation on November 18, 2005

(3) Accreditation

**American Correctional Association (ACA)**

Initial Accreditation	Date:	6/7/99	Score:	98.6%
Re-Accreditation	Date:	5/8/02	Score:	98.1%
Re-Accreditation	Date:	8/5/2005	Score:	99%

**International Standardization Organization (ISO)**

Initial Accreditation	Date:	1/1/00	Score:	Pass
Re-Accreditation	Date:	1/1/01	Score:	Pass
Re-Accreditation	Date:	1/1/03	Score:	Pass

**Joint Commission on Health Care Organizations (JCHCO)**

Initial Accreditation	Date:	1/22/99	Score:	98%/99%
Re-Accreditation	Date:	1/30/02	Score:	93%
Re-Accreditation	Date:	2/11/05	Score:	Pass

**Southern Association of Colleges and Schools (SACS)**

Initial Accreditation	Date:	Will Seek	Score:	
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(4) Facility/Institution Biographical Statistics

Population Capacity:

Population Security Level As of 12/30/05	Maximum	Medium	Minimum	Low
			566	1753

<b>Staff Complement</b>	
Executive Office	9.00
Business/Clerical/Support	27.60
Maintenance	14.00
Health Services	36.50
Programs/Education	91.00
Food Services	13.60
Correctional Supervisors	20.00
Correctional Officers	155.84
<b>TOTAL</b>	<b>367.54</b>





Quality control is achieved by continuous self-monitoring by facility staff and periodic audits are conducted by the client agency.

(5) Occurrences - Escape, Food/Work Strike, Disturbances

We have placed great confidence in management and staff of this facility to maintain the three priorities of prison management: **1) safety of the public, 2) safety of employees and visitors, and 3) safety of the inmate population.**

We believe the chart contained in this section demonstrates the commitment and successes of this facility in the provision of high quality, safe and secure correctional services.

(6) Problem Encountered/Corrective Action/Resolution

Contained in this section are brief narratives of problems or concerns identified in the course of operations of this facility with an associated resolution/corrective action. As a Company, we take our "lessons learned" and incorporate them into our daily operations to ensure continued high quality service to our client agencies.

## Specific Occurrences Statistical Analysis

### Facility Name & Location: Taft Correctional Institution - Taft, California

CATEGORY	1997		1998		1999		2000		2001		2002		2003		2004		2005		
	Contract Year 1	Contract Year 2	Contract Year 3	Contract Year 4	Contract Year 5	Contract Year 6	Contract Year 7	Contract Year 8	Contract Year 9	Contract Year 10	Contract Year 11	Contract Year 12	Contract Year 13	Contract Year 14	Contract Year 15	Contract Year 16	Contract Year 17	Contract Year 18	
Escape	0	1 <sup>1</sup>	1 <sup>2</sup>	7 <sup>6</sup>	3 <sup>7</sup>	5 <sup>10</sup>	8 <sup>12</sup>	15 <sup>13</sup>	8 <sup>14</sup>										
Food/Work Strike	0	0	2 <sup>3</sup>	0	1 <sup>8</sup>	0	0	0	0										
Disturbance - 10 Inmates or More	0	0	2 <sup>4,5</sup>	0	1 <sup>9</sup>	1 <sup>11</sup>	0	0	0										
<b>TOTAL OF 3 CATEGORIES</b>	<b>0</b>	<b>1</b>	<b>5</b>	<b>7</b>	<b>5</b>	<b>6</b>	<b>8</b>	<b>15</b>	<b>8</b>										

<sup>1</sup> Inmate escaped during visitation. Inmate was assisted in his escape by a visitor. Additional supervisory staff, enhanced training and more detailed visitation procedures have been implemented to prevent this type of escape in the future.

<sup>2</sup> One inmate walked away from the institution's satellite camp.

<sup>3</sup> Approximately 225 inmates participated in a food/work strike to protest food quality and quantity. Within 24 hours all unit activities were back to normal without further incident.

<sup>4</sup> Approximately 10 Black and 30 Hispanic inmates began to fight while in the recreation yard. The disturbance was quickly stopped, there were no serious injuries.

<sup>5</sup> On 11/16/99 a large disturbance developed due to a work stoppage in the kitchen. The disturbance involved a high percentage of the inmate but was led primarily by the Hispanic inmates, no serious injuries were reported; however structural damage was caused to the facility, which has been repaired.

<sup>6</sup> Jan 11: Three inmates walked away from satellite camp, secured car from friend of one escapee.

<sup>7</sup> Inmate failure to show up at designated halfway house or institution. Jul. 23: Two inmates waled away from the satellite camp.

<sup>8</sup> On 11/26/01 staff noticed a light turnout of inmates for morning meal. UNICOR work call was announced over the public address system and none of the 300 inmate workers reported for work. All inmates were secured in their respective dormitories and the institution was on "lock-down" status for eight days.

<sup>9</sup> On 10/20/01 a fight erupted on the compound between black and Hispanic populations. Orders to stop fighting were ignored by the inmates. Staff were able to separate the inmates and return them to their housing units. The institution was on "lock-down" status for nine days.

<sup>10</sup> During 2002 there were 4 Camp inmates who failed to report to their designated halfway house or institution after furlough transfer and 1 inmate walked away from the Camp.

<sup>11</sup> On 9/25/02 a large number of Hispanic inmates began fighting on the recreation yard, then continued inside and outside one of the housing units resulting in facility lock-down.

<sup>12</sup> 1 Escape from the main institution, 4 Federal Satellite Camp Walk-Aways; 2 Failures to Report; 1 inadvertently released by county officials while on state writ.

<sup>13</sup> 8 inmates failed to report to their designated facility after placed on furlough; 5 inmates walked away from Camp facility, and 2 inmates walked away from their work release program.

<sup>14</sup> 7 inmates walked away from the Camp facility, and 1 inmate failed to report to his designated facility after placed on furlough.

## Performance/Process Improvement

<b>FACILITY NAME</b>	Taft Correctional Institution
<b>Date of Problem</b>	July / August 2005

### Brief Narrative of Problem

Work detail pouches for conducting census counts were inaccurate and incomplete, many missing ID cards for inmates assigned to the respective detail. Other pouches reflected outdated information or contained detail cards from inmates no longer on the detail.

This problem was recognized during the facility QCP and in a subsequent follow-up audit. During the corrective action phase, it was discovered that some staff were unaware of appropriate procedures associated with performing work detail census counts and were not using the detail pouches for its intended purpose.

### Resolution/Corrective Action

Inmate ID cards were immediately made and placed in the detail pouches where missing cards were identified. All staff associated with this process (Shift Supervisors, Department Heads, Work Detail Supervisors) was trained on the appropriate procedures for conducting an inmate census count. Additionally, a procedure was established whereby each shift working in Central Control is responsible for reviewing the detail pouches for accuracy prior to distributing the pouch.

New monitoring procedures involving random inspections of detail work sites were implemented in all areas. The Shift Supervisor is required to monitor detail pouches for accuracy during each shift. The Major is responsible for conducting random checks of detail pouches for this very important component of inmate accountability.

A follow-up audit of this area in January 2006 verified substantial compliance with policy.

<b>Contracting Agency Name</b>	Federal Bureau of Prisons
<b>Agency Contact</b>	Glenn D. Harvey, SSIM
<b>Agency Address</b>	P.O. Box 5000 Taft, CA 93268
<b>Contact Telephone Number</b>	661-763-3226

# TRI-COUNTY DETENTION CENTER

*Ullin, Illinois*



## **Client**

U.S. Marshals Service  
Immigration and Customs Enforcement  
Federal Bureau of Prisons  
Pulaski County, Illinois  
Alexander County, Illinois  
Union County, Illinois

## **Location**

Ullin, Illinois

## **Contract Duration**

Initial contract: July 2004 – July 2010 with two five-year options, expiring June of 2020.

## **Background**

The Tri-County Detention Center, a medium and maximum security facility, opened in July 2004. The facility received inmates immediately upon its opening. This facility can house up to 226 male and female inmates. Staff is recruited from the local community and local vendors are used as much as possible. As a result, the facility contributes a significant amount of money to the local economy through salaries and purchase of goods and services.

## **Scope of Work**

The GEO Group offers religious services, medical care, life skills classes, anger management, educational services, including GED classes, ABE classes and ESL classes, and inside and outside recreational activities.

## **Facility Description**

The Tri-County Detention Center complex was built on a four acre area by the County of Pulaski. The building was completed in 1999 at a cost of \$8,600,00.00. It was originally constructed to house 226 detainees and designed with expansion capabilities in mind for future growth. The building is approximately 50,058 square feet. It was built with concrete block. The facility provides housing in double cells and dormitories to accommodate the various security levels. The facility design meets the Illinois Jail Standards Codes, the Illinois Department of Corrections, the American Correctional Association Codes, and the Minimum Standards for Courts and Courtroom Design for Illinois Trial Courtrooms and Ancillary.

## **Accreditation**

The Tri-County Detention Center is in the process of obtaining accreditation by the American Correctional Association (ACA).





**TRI-COUNTY DETENTION CENTER  
Ullin, Texas**

**CORPORATE EXPERIENCE  
Facility Contract/Operations Information**

**(1) Contract Type**

Competitive  Sole Source   
Awarded as a follow-on contract  Yes  No

**(2) Change Orders/Modifications to Contract**

Original Services Agreement: July 1, 2004

Notated Services Agreement:

Amended Notated Services Agreement: January 5, 2005

**(3) Accreditation**

**American Correctional Association (ACA)**

Initial Accreditation	Date:	<input type="text"/>	Score:	<input type="text"/>
Re-Accreditation	Date	<input type="text"/>	Score:	<input type="text"/>
Re-Accreditation	Date:	<input type="text"/>	Score:	<input type="text"/>

**National Commission on Correctional Health Care (NCCHC)**

Initial Accreditation	Date:	<input type="text"/>	Score:	<input type="text"/>
Re-Accreditation	Date	<input type="text"/>		<input type="text"/>

**Southern Association of Colleges and Schools (SACS)**

Initial Accreditation	Date:	<input type="text"/>	Score:	<input type="text"/>
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(4) Facility/Institution Biographical Statistics

Population Capacity:

Population Security Level

	Maximum	Medium	Minimum
(Male)	64	150	0
(Female)	12	0	0

<b>Staff Complement</b>	
Executive Office	1
Business/Clerical/Support	3
Maintenance	1
Health Services	5
Programs/Education	0
Food Services	3
Correctional Supervisors	5
Correctional Officers	33
<b>TOTAL</b>	<b>51</b>

(5) Occurrences-Escape, Food/Work Strike, Disturbances

We have placed great confidence in management and staff of this facility to maintain the three priorities of prison management: **1) safety of the public, 2) safety of employees and visitors, and 3) safety of the inmate population.**

We believe the chart contained in this section demonstrates the commitment and successes of this facility in the provision of high quality, safe and secure correctional services.

(6) Problems Encountered/Corrective Action/Resolution

Contained in this section are brief narratives of a problems or concerns identified in the course of operations of this facility with an associated resolution/corrective action. As a Company, we take our "lessons learned" and incorporate them into our daily operations to ensure continued high quality service to our client agencies.



**Specific Occurrences Statistical Analysis**

**Facility Name & Location:** Tri-County Justice & Detention Center; Ullin, Illinois

2005

CATEGORY	Contract Year 1	Contract Year 2	Contract Year 3	Contract Year 4	Contract Year 5	Contract Year 6	Contract Year 7	Contract Year 8	Contract Year 9	Contract Year 10	Contract Year 11	Contract Year 12
	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number
Escape	0											
Food/Work Strike	0											
Disturbance - 10 Inmates or More	0											
<b>TOTAL OF 3 CATEGORIES</b>	<b>0</b>											



# VAL VERDE CORRECTIONAL FACILITY & JAIL

*Del Rio, Texas*



## **Client**

Val Verde County; Bureau of Immigration & Customs Enforcement (ICE) and U.S. Marshals Service.

## **Location**

Del Rio, Val Verde County, Texas

## **Contract Duration**

Awarded 01/15/01—20 year contract with the County. Contract with U.S. Marshals Service and ICE through an IGA with Val Verde County.

## **Background**

In response to a request for proposal, The GEO Group was selected to design, build, finance and manage a new 600-bed detention facility in Del Rio, Texas. In addition, upon completion of the new 600-bed facility, The GEO Group took over the operations of the existing 187-bed County Jail. Currently expanding to provide for 1,451 beds.

## **Scope of Work**

The existing 187-bed Val Verde County Jail and the new 688-bed correctional facility are responsible for providing secure care, custody, control and transportation for county (male/female) prisoners, U.S. Marshals Service (male/female) prisoners, and ICE detainees. Medical care, food

service, laundry and general living conditions for offenders are provided in accordance with standards required by the State of Texas and federal guidelines.

## **Facility Description**

The existing 187-bed facility is a 39,120 sq.ft. one-story masonry and steel building. The facility required an upgrading of security locks and systems at a cost of \$260,000. The new 659-bed, 157,250 sq.ft. facility includes expanded space for kitchen, laundry and support services to manage both facilities. The new facility is of masonry and steel construction with individual cells that can be doubled. This was completed in January 2001 at a cost of \$24,200,000.

## **Accreditation**

The existing 187-bed facility is certified by the Texas Commission on Jail Standards. The new facility meets both Texas Jail Commission Standards and the Standards of the American Correctional Association (ACA). Accreditation by the National Commission on Correctional Health Care (NCCHC) was received in January 2003.



Rev. 7/7/06



**VAL VERDE CORRECTIONAL FACILITY  
VAL VERDE COUNTY JAIL  
Del Rio, Texas**

**CORPORATE EXPERIENCE  
Facility Contract/Operations Information**

**(1) Contract Type**

Competitive  Sole Source   
Awarded as a follow-on contract  Yes  No

**(2) Change Orders/Modifications to Contract**

Original Services Agreement: December 18, 1998.

Notated Services Agreement: May 24, 1999

Amended Notated Services Agreement: October 4, 2000

**(3) Accreditation**

**American Correctional Association (ACA)**

Initial Accreditation	Date:	<input type="text"/>	Score:	<input type="text"/>
Re-Accreditation	Date	<input type="text"/>	Score:	<input type="text"/>
Re-Accreditation	Date:	<input type="text"/>	Score:	<input type="text"/>

**National Commission on Correctional Health Care (NCCHC)**

Initial Accreditation	Date:	<input type="text"/>	Score:	<input type="text"/>
Re-Accreditation	Date	<input type="text"/>		<input type="text"/>

**Southern Association of Colleges and Schools (SACS)**

Initial Accreditation	Date:	<input type="text"/>	Score:	<input type="text"/>
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(4) Facility/Institution Biographical Statistics

Note: Two facilities comprise the complex. The new facility is comprised of 688 beds and the existing facility is comprised of 187 beds.

Population Capacity:

Population Security Level  
As of 12/31/05

	Maximum	Medium	Minimum
(Male)		750	75
(Female)		380	19

<b>Staff Complement</b>	
Executive Office	3.00
Business/Clerical/Support	20.00
Maintenance	4.00
Health Services	13.00
Programs/Education	6.00
Food Services	8.67
Correctional Supervisors	20.00
Correctional Officers	143.00
<b>TOTAL</b>	<b>217.67</b>

Quality control is achieved by continuous self-monitoring by facility staff and periodic audits are conducted by the client agency. The facility has been audited by the Texas Commission on Jail Standards the last 4 years with 100% compliance each year.

(5) Occurrences - Escape, Food/Work Strike, Disturbances

We have placed great confidence in management and staff of this facility to maintain the three priorities of prison management: **1) safety of the public, 2) safety of employees and visitors, and 3) safety of the inmate population.**

We believe the chart contained in this section demonstrates the commitment and successes of this facility in the provision of high quality, safe and secure correctional services.

(6) Problem Encountered/Corrective Action/Resolution

Contained in this section are brief narratives of problems or concerns identified in the course of operations of this facility with an associated resolution/corrective action. As a Company, we take our “lessons learned” and incorporate them into our daily operations to ensure continued high quality service to our client agencies.



## Specific Occurrences Statistical Analysis

### Facility Name & Location Val Verde Correctional Facility & County Jail - Del Rio, Texas

2001 2002 2003 2004 2005

CATEGORY	Contract Year 1		Contract Year 2		Contract Year 3		Contract Year 4		Contract Year 5		Contract Year 6		Contract Year 7		Contract Year 8		Contract Year 9		Contract Year 10		Contract Year 11		Contract Year 12			
	Number	Contract Number	Number	Contract Number	Number	Contract Number	Number	Contract Number	Number	Contract Number	Number	Contract Number	Number	Contract Number	Number	Contract Number	Number	Contract Number	Number	Contract Number	Number	Contract Number	Number	Contract Number		
Escape	0		0		0		0		0		0		0		0		0		0		0		0		0	
Food/Work Strike	0		0		0		0		0		0		0		0		0		0		0		0		0	
Disturbance - 10 Inmates or More	0		0		0		1 <sup>1</sup>		0		0		0		0		0		0		0		0		0	
<b>TOTAL OF 3 CATEGORIES</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>1</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	

<sup>1</sup> As fifteen staff members were exiting the dayroom, sixteen inmates refused to return to cells and attacked the staff. Staff exited, unhurt, and secured the door. Inmates began to destroy televisions and microwave. Warden authorized use of chemical agents to regain control. Three 37 mm projectiles were administered after which staff entered dayroom and placed inmates in restraints. Inmates were taken to recreation yard for decontamination and medical examinations. Two offenders treated for minor injuries and all were placed in administrative segregation.

## Performance/Process Improvement

<b>FACILITY NAME</b>	Val Verde Correctional Facility
<b>Date of Problem</b>	September 2005

### **Brief Narrative of Problem** Hurricane Rita Evacuation Response

With Hurricane Rita approaching the Texas Gulf Coast, many area's within the projected path sought early evacuation in order to avoid problems associated with the Katrina disaster. This included evacuation of prisoners on the gulf coast of Texas. Sheriff A. D'Wayne Jernigan offered bed space to San Patricio County Texas of which 44 inmates were moved on September 21, 2005. Warden John Campbell thru Warden Butch Head offered space to the United States Marshall Service Southern District. The U.S. Marshall's then began to transport 200 inmates from Nueces and Aransas County. On September 20, 2005 VVCF's current count was 790 Inmates, by September 22, 2005 this count would grow to well over 1020 inmates. Because VVCF's count had been low all year budget constraint associated with revenue shortfalls had limited purchases of items that would be needed to support a count this high.

### **Resolution/Corrective Action**

VVCF immediately started tapping local and Company resources to help handle the influx of extra inmates. Food Services upon being notified of the rise in population contacted its vendor to shore up supplies, this was done without raising raw try costs. Security tapped the resources of the local Chapter of the American Red Cross for the extra cots needed. Other facilities were utilized for their mattresses and inmate clothing, all items would be needed to supply the new population growth. All these resources came together because of the preparedness of VVCF staff, and its contacts Within the community of Del Rio. The use of equipment not being utilized by other facilities in the region allowed VVCF to have all resources in place before and in preparation for the influx of Population.

<b>Contracting Agency Name</b>	Val Verde County Sheriff's Office
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<b>Agency Contact</b>	A. D'Wayne Jernigan, Sheriff
<b>Agency Address</b>	295 FM 2523 Hamilton Lane Del Rio, Texas 78840

<b>Contact Telephone Number</b>	(830) 774-7513
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# WESTERN REGION DETENTION FACILITY AT SAN DIEGO

*San Diego, California*



**Client:** US Marshals Service & the Office of Federal Detention Trustees

**Location:** San Diego, San Diego County, California

**Contract Duration:** 15 year lease from San Diego County—Five year contract with the US Marshals Service (base year + (4) one year options) beginning July 3, 2000. Current contract expires 07/05/05. New Contract 01/06/06 – 01-05-11 (five year base with one 5-year option period).

#### **Background**

The County of San Diego, California and The GEO Group finalized arrangements in January 1999 for the renovation and leasing of the former San Diego County Central Detention Facility.

The facility is located in downtown San Diego next to the county courthouse. The renovations, made by Hensel Phelps Construction, began in February 1999 and include upgrading and reconfiguring the internal facilities, adding internal central air conditioning, and revitalizing the exterior to blend into the downtown décor.

Under a separate contract signed on July 3, 2000, The GEO Group entered into an agreement with the US Marshals Service for detention services and the housing of up to 616 federal prisoners at the renovated 784-bed facility. Initial intake began on July 7, 2000. In March 2004, the 616 federal beds were amended to 700.

#### **Scope of Work**

The GEO Group provides secure care, custody and control for US Marshals prisoners. Services provided by The GEO Group include security, medical care, food, laundry, booking, video arraignment and transportation. Both male and female prisoners are housed at this facility and include both pretrial prisoners and sentenced felons awaiting transfer to the Bureau of Prisons.

#### **Facility Description**

The 143,570 sq.ft., 784-bed facility is a 30 year old, nine story mid-rise structure. The \$26.5 million renovation of the facility included the revitalization of the exterior walls which were painted in a two-color scheme of peach and beige; all windows were replaced with green-tinted glass in gray-green frames; teal-green awnings will be added to dress-up the building's appearance; old air conditioning units were removed from the exterior and replaced by internal central air on each floor. The interior was reconfigured and upgraded to meet modern correctional standards and includes a new kitchen and health care area.

#### **Accreditation**

The facility received accreditation from the American Correctional Association (ACA) in January 2003 with an outstanding score of 100%, and was re-accredited in January 2006, receiving another outstanding score of 96.20%.



Rev7/7/06



**WESTERN REGION DETENTION FACILITY  
San Diego, CA**

**CORPORATE EXPERIENCE  
Facility Contract/Operations Information**

**(1) Contract Type**

Competitive  Sole Source   
 Awarded as a follow-on contract  Yes  No

**(2) Change Orders/Modifications to Contract**

This former county jail is being leased by WCC from the County of San Diego. After a major refurbishment and updating of the facility, WCC bid the facility on a competitive RFP. The USMS subsequently awarded a contract to WCC to house federal detainees in this facility. The facility began accepting USMS detainees in July 2000.

Modification	Effective Date	Summary
M001	07/03/00	Section C: Statement of Work replaces previous SOW
M002	07/06/01	Exercises Option Year 1
M003	07/23/01	Incorporate new wage determination
M004	06/28/02	Exercise Option Year 2; inc new wage determination
M005	08/07/02	Per diem increase; revise Statement of Work
M006	07/03/03	Exercise Option Year 3; inc new wage determination
M007	04/05/04	Name change; per diem increase; increase number of beds
M008	06/25/04	Exercise Option Year 4; inc new wage determination
M009	06/17/05	Exercise Option Year 5; inc new wage determination



Accreditation

**American Correctional Association (ACA)**

Initial Accreditation	Date:	January 8 , 2003	Score:	93.85%
Re-Accreditation	Date:	January 25, 2006	Score:	96.2%

**National Commission on Correctional Health Care (NCCHC)**

Initial Accreditation	Date:	Will seek	Score:	
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**Southern Association of Colleges and Schools (SACS)**

Initial Accreditation	Date:	N/A	Score:	
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(4) Facility/Institution Biographical Statistics

Population Capacity:

Population Security Level  
As of 6/30/05

	Maximum	Medium	Minimum
Male	317		
Female	96		

<b>Staff Complement</b>	
Executive Office	3
Business/Clerical/Support	27.2
Maintenance	4
Health Services	22.5
Programs/Education	13
Food Services	35
Correctional Supervisors	20
Correctional Officers	186.2
<b>TOTAL</b>	<b>310.9</b>

Quality control is achieved by continuous self-monitoring by facility staff and periodic audits are conducted by the client agency.

(5) Occurrences - Escape, Food/Work Strike, Disturbances

We have placed great confidence in management and staff of this facility to maintain the three priorities of prison management: **1) safety of the public, 2) safety of employees and visitors and 3) safety of the inmate population.**

We believe the chart contained in this section demonstrates the commitment and successes of this facility in the provision of high quality, safe and secure correctional services.

(6) Problem Encountered/Corrective Action/Resolution

Contained in this section is a brief narrative of a problem or concern identified in the course of startup/operations of this facility with an associated resolution/corrective action. As a Company, we take our “lessons learned” and incorporate them into our daily operations to ensure continued high quality service to our client agencies



**Specific Occurrences Statistical Analysis**  
**Facility Name & Location**      **Western Region Detention Facility at San Diego**  
**San Diego, California**

CATEGORY	2000	2001	2002	2003	2004	2005	Contract	Contract	Contract	Contract	Contract	Contract	Contract	Contract
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 6	Year 7	Year 8	Year 9	Year 10	Year 9	Year 8	Year 7
	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number
Escape	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Food/Work Strike	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Disturbance - 10 Inmates or More	0	0	0	0	0	1 <sup>1</sup>	1	0	0	0	0	0	0	0
<b>TOTAL OF 3 CATEGORIES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<sup>1</sup>On 2/26/05 13 male detainees were involved in physical altercation on the outside recreation yard. The incident was over a disrespect issue. There were only minor injuries to detainees and no staff injuries.

## Performance/Process Improvement

<b>FACILITY NAME</b>	Western Region Detention Facility
<b>Date of Problem</b>	2005

### Brief Narrative of Problem

Due to a drastic, lengthy reduction of US Marshals Detainees, the facility was forced to have a Reduction in Force, (RIF).

### Resolution/Corrective Action

The facility management consolidated remaining detainees, without jeopardizing security integrity, and was able continue operations. Due to the layout of the facility, 8 floor high rise building, this was a tremendous task.

**Contracting Agency Name** United States Marshal Service

**Agency Contact** Keith Johnson

**Agency Address** US Courthouse

940 Front Street, Room B150

San Diego, CA 92101

**Contact Telephone Number** 619-557-5959